

MEMORANDUM

TO: Fort Wayne Senate

FROM: Marcia Dixson, Chair
Faculty Affairs Committee

DATE: February 26, 2013

SUBJECT: Promotion and Tenure Criteria Document

DISPOSITION: To the Executive Committee for inclusion in the next senate meeting

WHEREAS, There are three senate documents governing Promotion and Tenure criteria (SD 88-25, SD 94-3, and SD 05-12 [Librarians]) and one commentary (on SD 88-25);

WHEREAS, These documents are not wholly in agreement;

WHEREAS, Faculty Affairs Committee was asked to synthesize these documents into one document;

WHEREAS, once that was accomplished, feedback was solicited from faculty and incorporated into the new document,

BE IT RESOLVED, the Fort Wayne Senate approve the attached document, *IPFW Criteria for Tenure and Promotion* to supersede SD 88-25 Criteria for Promotion and Tenure, SD 94-3 Promotion and Tenure Guidelines, and SD 05-12 Criteria for Promotion and Tenure for Librarians.

IPFW CRITERIA FOR TENURE AND PROMOTION

The most important decisions of the faculty of a university are in respect to the permanent composition of the faculty centered around tenure and promotion. With tenure, faculty receive the opportunity to teach, study, and serve for the duration of their professional career in a community which protects academic freedom, provides adequate material rewards, and encourages intellectual growth. The university, for its part, benefits from the confident and disciplined pursuit of excellence undertaken by tenured faculty.

Tenure is awarded on the basis of Teaching (communication of knowledge and the manner of its acquisition or discovery to the immediate community of students and scholars, the profession, and society at large, or in the case of librarians performance of librarianship duties; enabling student learning), Scholarship (the acquisition, discovery, appraisal and dissemination of knowledge and creative endeavor), and Service to the institution (including department, college and university), the profession, and the community at large.

The decision to grant tenure must depend in part on what has been achieved in teaching, scholarship, and service, and, to a greater degree, on what the candidate can reasonably be expected to achieve in these areas in the future. The granting of tenure then results from positive university action rather than a legal obligation or a reward; tenure can be acquired only as a result of positive action. In contrast to tenure, promotion in rank is more heavily dependent upon evidence of professional achievement. Considerations of promise of continued development and the candidate's contribution to the particular mission of her/his unit are also important, but less crucial. The application of criteria in promotion decisions provides evidence of the university's values and the seriousness with which they are applied. Promotions measure, reward, and inspire accomplishment.

Both promotion and tenure decisions are recognition of an engaged teacher committed to enhancing student learning, an engaged scholar committed to advancing his/her discipline and/or academia, and an engaged university citizen committed to faculty governance as well as professional and/or community service.

Favorable action shall result when the individual has demonstrated, in one area of endeavor, a level of excellence appropriate to the proposed rank and competence in the other two areas. Failure to promote may arise, however, from unsatisfactory performance in any area. Promotion to Associate Professor is based upon actual performance and the potential for continued professional growth.

Promotion and tenure criteria should be viewed as guidelines for faculty development and faculty workload. Each department will develop a promotion and tenure policy of its own, setting criteria for excellence and satisfactory achievement in teaching, scholarship, and service. The policy should define what the department means by "teaching," "scholarship," and "service" and list activities and achievements properly associated with those terms, along with quantitative and/or qualitative standards by which they may be judged.

The department policy should be consistent in content and criteria for quality with those governing promotion and tenure in comparable departments at other universities. The policy must also be consistent with applicable college, campus and Purdue University or Indiana University system criteria for promotion and tenure.

The IPFW faculty recognize that Teaching, Scholarship, and Service are not mutually exclusive. Scholarship is a broad category incorporating activities from disciplinary research, creative endeavor, scholarship of teaching and learning (using a range of research methods, from reflection about classroom practices based on systematic observation to the application of research methods for investigation of teaching and learning) and the scholarship of engagement (a research agenda that incorporates community issues). Faculty are expected to be engaged in scholarship, teaching, and service.

A. Criteria for Tenure in the Professorial Ranks

Tenure at any rank is based upon a record of engaged teaching, scholarship, and service at IPFW.

Exceptional circumstances for tenure without promotion as an assistant professor

The award of tenure at the end of the probationary period as an assistant professor is linked to promotion. Both Indiana and Purdue Universities recognize that in exceptional circumstances these decisions may not be made at the same time. A recommendation to award tenure without promotion is based upon evidence of:

1. a record of engaged teaching, scholarship and service,
2. the likelihood of promotion to associate professor in the near future, and
3. the unusual importance of the individual's contribution to the university.

Cases for tenure in these exceptional circumstances must address each of these points.

B. Criteria for Promotion to Senior Instructor

A tenured instructor who has established a record of excellence in teaching and continued satisfactory achievement in the other duties (as listed below) is eligible for promotion to Senior Instructor.

1. A high level of teaching performance (as attested to by such traditional measures of classroom instruction as student and peer evaluations, results of common examinations, review of classroom materials and student work, contributions to curricular development, and teaching awards).
2. A record of satisfactory achievement in service, particularly service related to teaching.
3. Other activities that support teaching, demonstrate a consistent pattern of professional growth, establish connections with professional peers in the region or nation, and maintain currency with

pedagogic developments elsewhere (as attested to by such activities as the design and analysis of instructional innovations, presentations at conferences and workshops, or writing for publication).

C. Criteria for Promotion within the Professorial Ranks

1. Teaching or Librarianship

An engaged faculty member is one who displays a spirit of scholarly inquiry which leads him/her to develop and strengthen course content as well as to improve student learning. IPFW faculty are expected to be engaged professors who demonstrate a significant commitment to the education of IPFW students.

If teaching is the primary basis for promotion to associate professor, the candidate should guide and inspire students and stimulate their intellectual interest and enthusiasm. In addition to establishing a record of excellent teaching performance, a candidate for promotion to professor based on excellence in teaching should also have contributed to the general improvement of instruction. This may be manifested in many forms including, but not limited to, pedagogical publications, presentations, curricular developments, and scholarship that enhances student learning.

The equivalent to teaching for librarians is librarianship which must be their area of excellence. Therefore, librarians are expected to make contributions toward the library's and university's mission and/or goals and strive to improve performance and knowledge to provide quality services.

Evidence to support the documentation of teaching or librarianship should represent multiple measures.

2. Scholarship

An engaged faculty member is expected to establish a long-term program of scholarship. Scholarship is a broad category incorporating activities from disciplinary research, creative endeavor, scholarship of teaching and learning, or scholarship of engagement. This work should reach and be favorably acknowledged by an audience that extends beyond the campus. Faculty are expected to be current in their discipline and to share their expertise with peers at IPFW and other institutions.

If scholarship is the primary basis for promotion to associate professor, the candidate should have demonstrated substantial achievement beyond the terminal degree. If scholarship is the primary basis for promotion to professor, the candidate's work should have gained recognition at the national and/or international level.

Evidence to support the evaluation of scholarship should represent multiple measures.

3. Service

An engaged faculty member is expected to take an active role in the campus beyond teaching and scholarship or creative endeavor; they must participate in institutional service and are encouraged to contribute their expertise to the community, state, and nation and to participate in service to professional organizations. If service is the primary basis for promotion, it should represent a consistent and long-term

Senate Document 12-17
(Supersedes SD 88-25, SD 94-3, & 05-12)
Deferred till September 2013
Tabled 9/9/2013 until April 2014
No action taken April 2015

pattern of important service activities or an extraordinary achievement of special value to the campus, community, or profession.

Individual members of the Faculty should provide evidence of service adequate to enable its fair assessment.

Policies should also take into account the possibility that certain service activities may overlap with activities in the other two areas.